

Essential Elements of a Drug Free Workplace Program

A comprehensive drug-free workplace program includes:

- ☑ a clear, written policy
- ☑ employee education
- ☑ supervisor training in policy implementation
- ☑ an Employee Assistance Program
- ☑ drug testing.

The following chapters in the Resource Tool Kit will address each element to help you strike the right balance between:

- ☑ The rights of employees and employers
- ☑ The need to know and rights of privacy
- ☑ Detection and rehabilitation
- ☑ Respect for employees and the safety of all.

The Tool Kit utilizes the US Department of Labor Drug-Free Workplace Advisor at <http://www.dol.gov/elaws/asp/drugfree.htm>. The Advisor is designed to help you examine the impact of drugs on your organization, determine whether any federal or state laws apply to your situation (such as the Drugfree Workplace Act of 1988 or the Dept. of Transportation industry-wide standards), and generate a draft policy statement.

The Prineville-Crook County Drug Free Workplace Program will provide drug free workplace policy writing workshops, supervisor trainings and employer forums. **Contact the Prineville-Crook County Chamber of Commerce for more information at 541-447-6304 or info@visitprineville.com**



Written Policy

Begin by developing your policy. A written drug-free workplace policy is the cornerstone of your program. Every organization's policy should be unique and tailored to meet its specific needs; however, all effective policies have a few aspects in common, including:

- ☑ **Why the policy is being implemented.** Rationale can be as simple as a company being committed to protecting the safety, health and well being of its employees and customers and recognizing that abuse of alcohol and other drugs compromises this dedication.
- ☑ **A clear description of prohibited behaviors.** At a minimum, the policy should include the following statement: "The use, possession, transfer or sale of illegal drugs by employees is prohibited."
- ☑ **An explanation of the consequences for violating the policy.** These may include discipline up to and including termination and/or referral for assistance. Consequences should be consistent with existing personnel policies and procedures and any applicable state laws.

To draft your policy, you may use the recommended language provided by Barran Liebman LLP Attorneys which begins on page 11 (also downloadable from www.workdrugfree.org). It provides useful definitions and sample language, including how to address the use of prescription drugs and medical marijuana.

You may also visit the U.S. Dept. of Labor Program Builder at <http://www.dol.gov/elaws/asp/drugfree/drugs/screen2.asp>. You will be asked to choose program and policy options for your organization, such as who will be covered by your policy, when will the policy apply, etc. The program will generate a draft policy statement based on your choices.

We strongly recommend that you participate in Prineville-Crook County Drug Free Workplace policy writing workshops, and have your policy reviewed by a labor/employment attorney before distribution and implementation. Below is a partial list of legal policy experts:

- Schwabe Williamson & Wyatt Attorneys, Bent. Contact Katie Tank, (541) 749-4011 or ktank@schwabe.com. Website: www.scwabe.com
- Barran Liebman LLP, Portland. Contact Paula Barran, (503) 276-2143 or pbarran@barran.com. Website: www.barran.com
- Fisher & Phillips LLP, Portland. Contact Clarence Belnavis, (503) 242-4262 or cbelnavis@laborlawyers.com. Website: www.laborlawyers.com
- Jordan Schrader PC, Portland. Contact Ron Guerra, (503) 598-5540 or ron.guerra@jordanschneider.com. Website: www.jordanschneider.com

Supervisor Training

After developing a drug free workplace policy, an organization should train those individuals closest to its workforce—its supervisors. Training should ensure that supervisors understand:

- ☑ The company drug-free workplace policy
- ☑ Ways to recognize and deal with employee performance problems that may be related to alcohol and other drugs
- ☑ How to refer employees to available assistance.

In relation to the company drug free workplace policy, supervisors' responsibilities should include monitoring employees' performance, staying alert to and documenting performance problems, and enforcing the policy. Supervisors should not, however, be expected to diagnose alcohol and drug-related problems or provide counseling to employees who may have them.

If supervisors are responsible for making referrals for drug testing based on reasonable suspicion, they also must be trained on how to make that determination. We recommend that your supervisors participate annually in Chamber-sponsored supervisor trainings.

A partial list of supervisor trainers appears below.

- **Tom Fauria, PhD, CEAP, Reliant Behavioral Health, (541) 344-6929**
- **Jerry Gjesvold, Serenity Lane, (541) 917-7453**

“The purpose of the training is to help supervisors feel more confident about taking action in situations involving employee behavior and conduct problems. The goal is not that you solve every problem, but that you take the right steps to respond appropriately.”

Jerry Gjesvold, Serenity Lane on Managing Behavior Problems in the Workplace: The Challenge of Substance Abusers

Employee Education

Sharing all policies with employees is essential for success; therefore, employers should be certain that all employees are aware of the company policy and drug free workplace program.

Effective employee education programs provide company-specific information, such as the details of the drug-free workplace policy, as well as generalized information about the nature of alcohol and drug addiction; its impact on work performance, health and personal life; and types of help available for individuals with related problems.

A PowerPoint presentation has been developed by U.S. Department of Labor Working Partners for an Alcohol and Drug-Free Workplace for employers to use to educate employees about their organization's drug-free workplace policy and the dangers of alcohol and drug abuse. Visit <http://www.dol.gov/asp/programs/drugs/workingpartners/materials/materials.asp>.

All employees should participate and the message should be delivered on an ongoing basis through a variety of means. Forums for employee education may include home mailings, workplace displays, brown-bag lunches, guest speakers, seminars, and sessions at new employee orientation.

Many Employee Assistance Programs offer employee education. Educational brochures, posters, and fact sheets are downloadable from www.dol.gov/asp/programs/drugs/workingpartners/materials/materials.asp.

Employee Assistance

Employee Assistance Programs (EAPs) are an effective vehicle for addressing poor workplace performance that may stem from an employee's personal problems, including the abuse of alcohol or other drugs.

EAPs are an excellent benefit to employees and their families and clearly demonstrate employers' respect for their staff. EAPs also may be used to encourage employees to address drug and alcohol problems before they lead to disciplinary measures or they may be used as an alternative to dismissal.

In addition to counseling and referrals, many EAPs offer other related services, such as supervisor training and employee education. At a minimum, businesses should maintain a resource file from which employees can access information about community-based resources, treatment programs and help lines.

A number of EAPs are listed below.

- **Asante Work Health, (541) 789-4236**
- **Counseling NW, (541) 776-7601**
- **Kolpia Counseling Services, (541) 779-5866**
- **Reliant Behavioral Health EAP (541) 344-6929**

For information on choosing an EAP, see the U.S. Dept. of Labor Drug-Free Workplace website at www.dol.gov/elaws/asp/drugfree/drugs/assistance/screen90.asp.

Local treatment and referral resources include:

- **Addiction Recovery Center, (541) 779-1282**
- **Genesis Recovery Center, (541) 789-4000**
- **La Clinica Del Valle, (541) 482-1718**
- **Southern Oregon Drug Awareness (SODA), (541) 608-4028**
- **SODA Youthline, 1-800-923-HELP**
- **SODA Community Works Helpline, (541) 779-HELP**
- **AA (Alcohol Anonymous), (541) 773-4848**
- **Al-Anon & Al-A-Teen, (888) 794-7683**
- **NA (Narcotics Anonymous) (541) 858-0555.**

Drug Testing

Drug testing is one action an employer can take to determine if employees or job applicants are using drugs. It can identify evidence of recent use of alcohol, prescription drugs and illicit drugs. Currently, drug testing does not test for *impairment* or whether a person's behavior is, or was, impacted by drugs. Drug testing works best when implemented based on a clear, written policy that is shared with all employees, along with employee education about the dangers of alcohol and drug abuse, supervisor training on the signs and symptoms of alcohol and drug abuse, and an Employee Assistance Program (EAP) to provide help for employees who may have an alcohol or drug problem.

Why do employers drug test?

Alcohol and drug abuse creates significant safety and health hazards and can result in decreased productivity and poor employee morale. It also can lead to additional costs in the form of health care claims, especially short-term disability claims.

Common reasons employers implement drug testing are to:

- Deter employees from abusing alcohol and drugs
- Prevent hiring individuals who use illegal drugs
- Be able to identify early and appropriately refer employees who have drug and/or alcohol problems
- Provide a safe workplace for employees
- Protect the general public and instill consumer confidence that employees are working safely
- Comply with State laws or Federal regulations
- Benefit from Workers' Compensation Premium Discount programs

How is drug testing conducted and how accurate is it?

Generally, most private employers have a fair amount of latitude in implementing drug testing as they see fit for their organization, unless they are subject to certain Federal regulations, such as the U.S. Department of Transportation's (DOT) drug-testing rules for employees in safety-sensitive positions. However, Federal agencies conducting drug testing must follow standardized procedures established by the Substance Abuse and Mental Health Services Administration (SAMHSA), part of the U.S. Department of Health and Human Services (DHHS).

While private employers are not required to follow these guidelines, doing so can help them stay on safe legal ground. Court decisions have supported following these guidelines, and as a result, many employers choose to follow them. These Mandatory Guidelines for Federal Workplace Drug Testing (also called SAMHSA's guidelines) include having a Medical Review Officer (MRO) evaluate tests. They also identify the five substances tested for in Federal drug-testing programs and require the use of drug labs certified by SAMHSA.

The most common method of drug testing, urinalysis, can be done at the workplace (at a health unit, for example), a doctor's office or any other site selected by the employer. An employee or applicant provides a sample to be tested. Usually precautions are taken, such as putting blue dye in the toilet and turning off the water supply, to prevent adulteration or substitution of specimens so that collection can be completed in privacy without any direct visual observation by another person.

Under SAMHSA's guidelines, once a sample is provided, it is sent to a certified laboratory. The accuracy of drug tests done by certified laboratories is very high, but this certification applies only to the five substances tested for in Federal drug-testing programs and alcohol.

Below are certain procedures required by SAMHSA's guidelines to ensure accuracy and validity of the testing process:

- **Chain of Custody:** A chain-of-custody form is used to document the handling and storage of a sample from the time it is collected until the time it is disposed. It links an individual to his or her sample and is written proof of all that happens to the specimen while at the collection site and the laboratory.
- **Initial Screen:** The first analysis done on a sample is called an initial screen. This one test alone is not always accurate or reliable; there is a possibility of a false positive. Thus, in the event that the initial screen is positive, a second confirmatory test should be done.
- **Confirmation Test:** A second, confirmation test (by gas chromatography/mass spectrometry or GC/MS) is highly accurate and provides specificity to help rule out any false positives (mistakes) from the initial screen. For a test result to be reported as positive, the initial screen and confirmation test results must agree.
- **Split Sample:** A split sample is created when an initial urine sample is split into two. One sample is used for the initial screen and, if positive, the second sample is used for the confirmation test. If there is a positive result, the individual being tested may request the confirmation test be done at a different laboratory. DOT's alcohol and drug-testing regulations require all tests be performed using a "split sample" collection process.

In the event that the initial screen and confirmation test are both positive, MRO, a licensed medical doctor who has special training in the area of substance abuse, then reviews the results, makes sure the chain-of-custody procedures were followed, and contacts the individual to make sure there are no medical or other reasons for the result. It is only at this point that the MRO may report a positive test result to the employer. Certain medications can sometimes cause a positive result. If this is the case, and a doctor prescribed the medicine and the employee used it in the proper amount, the test is reported as negative.

Who is allowed access to the results of a drug test?

The result of a drug test may be considered personal health information. Consequently, there may be restrictions on how and whether such information (as well as other information related to an employee's history of alcohol or drug use) can be shared with others. This is why employees who undergo a drug test generally must sign a release (usually at the time of the test) in order for their employer to receive the results. For more information about issues related to the release of health information, contact DHHS. This agency administers the Health Insurance Portability and Accountability Act (HIPAA), which dictates under what circumstances and to whom health information may be released. More information about this issue can be found on Office of Civil Rights HIPAA Web page.

When are drug tests conducted?

There are a variety of circumstances under which an organization may require a drug test. Following are the most common or widespread:

- **Pre-Employment:** Pre-employment testing is conducted to prevent hiring individuals who illegally use drugs. It typically takes place after a conditional offer of employment has been

made. Applicants agree to be tested as a condition of employment and are not hired if they fail to produce a negative test. However, it is possible for employees to prepare for a pre-employment test by stopping their drug use several days before they anticipate being tested. Therefore, some employers test probationary employees on an unannounced basis. Some states however, restrict this process. Furthermore, the Americans with Disabilities Act (ADA) of 1990 prohibits the use of pre-employment testing for alcohol use.

- *Reasonable Suspicion:* Reasonable suspicion testing is similar to, and sometimes referred to, as “probable-cause” or “for-cause” testing and is conducted when supervisors document observable signs and symptoms that lead them to suspect drug use or a drug-free workplace policy violation. It is extremely important to have clear, consistent definitions of what behavior justifies drug and alcohol testing and any suspicion should be corroborated by another supervisor or manager. Since this type of testing is at the discretion of management, it requires careful, comprehensive supervisor training. In addition, it is advised that employees who are suspected of drug use or a policy violation not return to work while awaiting the results of reasonable suspicion testing.
- *Post-Accident:* Since property damage or personal injury may result from accidents, testing following an accident can help determine whether drugs and/or alcohol were a factor. It is important to establish objective criteria that will trigger a post-accident test and how and by whom they will be determined and documented. Examples of criteria used by employers include: fatalities; injuries that require anyone to be removed from the scene for medical care; damage to vehicles or property above a specified monetary amount; and citations issued by the police. Although the results of a post-accident test determine drug use, a positive test result in and of itself can not prove that drug use caused an accident. When post-accident testing is conducted, it is a good idea for employers not to allow employees involved in any accident to return to work prior to or following the testing. Employers also need to have guidelines to specify how soon following an accident testing must occur so results are relevant. Substances remain in a person’s system for various amounts of time, and it is usually recommended that post-accident testing be done within 12 hours. Some employers expand the test trigger to incidents even if an accident or injury was averted and hence use term “post-incident.”
- *Random:* Random testing is performed on an unannounced, unpredictable basis on employees whose identifying information (e.g., social security number or employee number) has been placed in a testing pool from which a scientifically arbitrary selection is made. This selection is usually computer generated to ensure that it is indeed random and that each person of the workforce population has an equal chance of being selected for testing, regardless of whether that person was recently tested or not. Because this type of testing has no advance notice, it serves as a deterrent.
- *Periodic:* Periodic testing is usually scheduled in advance and uniformly administered. Some employers use it on an annual basis, especially if physicals are required for the job. Such tests generally are more accepted by employees than unannounced tests, but employees can prepare them by stopping their drug use several days beforehand.
- *Return-to-Duty:* Return-to-duty testing involves a one-time, announced test when an employee

who has tested positive has completed the required treatment for substance abuse and is ready to return to the workplace. Some employers also use this type of testing for any employee who has been absent for an extended period of time.

- *Other:* Other types of tests are also used by some employers. For example, *follow-up testing* or *post-rehabilitation testing* is conducted periodically after an employee returns to the workplace upon completing rehabilitation for a drug or alcohol problem. It is administered on an unannounced, unpredictable basis for a period of time specified in the drug-free workplace policy. Another type of testing, *blanket testing*, is similar to random testing in that it is unannounced and not based on individual suspicion; however, everyone at a worksite is tested rather than a randomly selected percentage. Other types of testing include *voluntary*, *probationary*, *pre-promotion* and *return-after-illness* testing.

What are the different methods of drug testing?

There are a number of different bodily specimens that can be chemically tested to detect evidence of recent drug use. Although some state laws dictate which types of tests can be used, a number of options are technologically feasible. Urine is the most commonly used specimen for illicit drugs, reflecting SAMHSA's guidelines, and breath is the most common for alcohol, reflecting DOT's guidelines.

- *Urine:* Results of a *urine test* show the presence or absence of drug metabolites in a person's urine. Metabolites are drug residues that remain in the body for some time after the effects of a drug have worn off. It is important to note that a positive urine test does not necessarily mean a person was under the influence of drugs at the time of the test. Rather, it detects and measures use of a particular drug within the previous few days and has become the defacto evidence of current use. Because alcohol passes rapidly through the system, urine tests must be conducted very quickly after alcohol consumption in order to ensure any degree of accuracy. For this reason, urine tests are generally not helpful in detecting alcohol use as opposed to illicit and prescription drug use, which is more easily traced in urine.
- *Breath:* A *breath-alcohol test* is the most common test for finding out how much alcohol is currently in the blood. The person being tested blows into a breath-alcohol device, and the results are given as a number, known as the Blood Alcohol Concentration (BAC), which shows the level of alcohol in the blood at the time the test was taken. BAC levels have been correlated with impairment, and the legal limit of 0.08 for driving has been set in all states. Under DOT regulations, a BAC of 0.02 is high enough to stop someone from performing a safety-sensitive task for a specific amount of time (usually between 8 and 24 hours) and a BAC reading of 0.04 or higher is considered to be a positive drug test and requires immediate removal from safety-sensitive functions. Under DOT regulations, a person who tests at the 0.04 BAC level may not resume job duties until a specific return-to-duty process has been successfully completed.

Other alternative specimens that can be used for detecting the use of selected drugs of abuse include blood, hair, oral fluids and sweat.

- *Blood:* A *blood test* measures the actual amount of alcohol or other drugs in the blood at the time of the test. Blood samples provide an accurate measure of the physiologically active drug present in a person at the time the sample is drawn. Although blood samples are a better indicator of recent consumption than urine samples, there is a lack of published data

correlating blood levels for drugs and impairment with the same degree of certainty that has been established for alcohol. In cases of serious injury or death as the result of an accident, the only way to determine legal intoxication is through a blood specimen. There is also a very short detection period, as most drugs are quickly cleared from the blood and deposited into the urine.

- *Hair*: Analysis of *hair* provides a much longer “testing window,” giving a more complete drug-use history going back as far as 90 days. Like urine testing, hair testing does not provide evidence of current impairment, but rather only past use of a specific drug. Hair testing cannot be used to detect for alcohol use. Hair testing is the least invasive form of drug testing, therefore privacy issues are decreased.
- *Oral Fluids*: Saliva, or *oral fluids*, collected from the mouth also can be used to detect traces of drugs and alcohol. Oral fluids are easy to collect (a swab of the inner cheek is the most common collection method), harder to adulterate or substitute, and may be better at detecting specific substances, including marijuana, cocaine and amphetamines/methamphetamines. Because drugs do not remain in oral fluids as long as they do in urine, this method shows promise in determining current use and impairment.
- *Sweat*: Another type of drug test consists of a skin patch that measures drugs in *sweat*. The patch, which looks like a large adhesive bandage, is applied to the skin and worn for some length of time. A gas-permeable membrane on the patch protects the tested area from dirt and other contaminants. Although relatively easy to administer, this method has not been widely used in workplaces and is more often used to maintain compliance with probation and parole.

What drugs do tests detect?

Testing conducted according to SAMHSA’s guidelines checks for five illicit drugs plus, in some cases, alcohol (ethanol, ethyl alcohol, booze). These five illicit drugs are:

- Amphetamines (meth, speed, crank, ecstasy)
- THC (cannabinoids, marijuana, hash)
- Cocaine (coke, crack)
- Opiates (heroin, opium, codeine, morphine)
- Phencyclidine (PCP, angel dust)

However, most private employers are not limited in the number of substances they can test for and may include drugs that individuals legitimately and/or therapeutically take based on a physician’s prescription. Although most private employers can test for any combination of drugs, there are commonly selected “panels.”

The typical *8-Panel Test* includes the above-mentioned substances plus:

- Barbiturates (phenobarbital, butalbital, secobarbital, downers)
- Benzodiazepines (tranquilizers like Valium, Librium, Xanax)
- Methaqualone (Quaaludes)

The typical *10-Panel Test* includes the 8-Panel Test plus:

- Methadone (often used to treat heroin addiction)
- Propoxyphene (Darvon compounds)

Testing can also be done for:

- Hallucinogens (LSD, mushrooms, mescaline, peyote)
- Inhalants (paint, glue, hairspray)
- Anabolic steroids (synthesized, muscle-building hormones)
- Hydrocodone (prescription medication known as Lortab, Vicodin, Oxycodone)
- MDMA (commonly known as Ecstasy)

How long are drugs in one's system?

Drugs have certain "detection windows"—the amount of time after ingestion during which evidence of their use can be detected by a drug test. Though it might not be wise to publicize detection windows and invite employees who may use drugs to push their limits, when implementing drug testing, it is important to understand them. For instance, alcohol is absorbed and eliminated more quickly than other drugs. This is why post-accident testing procedures often require testing for alcohol to occur within two hours. Other drugs are eliminated from the system at different rates and thus detectable for different periods of time, often long after the drug's effect has worn off. The following are estimates of the length of time that certain drugs are detectable:

- Alcohol – 1 oz. for 1.5 hours
- Amphetamines – 48 hours
- Barbiturates – 2-10 days
- Benzodiazepines – 2-3 weeks
- Cocaine – 2-10 days
- Heroin Metabolite – less than 1 day
- Morphine – 2-3 days
- LSD – 8 hours
- Marijuana – casual use, 3-4 days; chronic use, several weeks
- Methamphetamine – 2-3 days
- Methadone – 2-3 days
- Phencyclidine (PCP) – 1 week

How does a drug test determine if a person has been using substances? What are cut-off levels and what do they determine?

Aside from a breath alcohol test, drug testing does *not* determine impairment or current drug use. Rather, drug testing determines a specified amount or presence of a drug or its metabolite in urine, blood or an alternative specimen. There is a minimum measurement applied to drug testing so that only traces of a drug or its metabolite above a specified level is reported as positive. This measure is known as a "cut-off level," and it varies for each drug. Setting cut-off levels involves understanding the expected results of testing and determining the needs of the employer's drug-free workplace program. For instance, if a cut-off level is set low, test results will come back with more "false positives" as some "passive" users could test positive. (For example, a low cut-off level could cause a positive result from consuming poppy seeds.) Conversely, a high cut-off level will result in more "false negatives," and thus some users may go undetected. However, a high cut-off level lessens the likelihood of taking action against someone based on "passive" exposure, and for this reason SAMHSA's guidelines set cut-off levels on the high side.

OTHER CONSIDERATIONS WHEN IMPLEMENTING DRUG TESTING

Who pays for a drug test? Does an employee have to be paid for time spent having a drug test?

According to SAMHSA, an employer normally pays for a drug test. Also, time spent having a required drug test is generally considered hours worked (and thus compensable time) under the Fair Labor Standards Act (FLSA), a U.S. Department of Labor (DOL) regulation, for employees who are covered by the Act. These types of issues are overseen by DOL's Wage and Hour Division. For further guidance, please contact the closest DOL Wage and Hour District Office.

Is drug testing legal?

In most cases it is legal for employers to test employees for drugs. No Federal laws prohibit the practice. However, there are several states that restrict or question an employer's ability to randomly drug test employees who are not in safety-sensitive positions. Thus, it is very important that employers familiarize themselves with the various state laws that may apply to their organization before implementing a drug-testing program. Furthermore, under certain circumstances, someone with a history of alcoholism or drug addiction may be considered a qualified individual with a disability under the Americans with Disabilities Act (ADA) and other Federal non-discrimination statutes. As a result, testing for alcohol without individualized suspicions (e.g. pre-employment or random) is not allowable.

How does one start a drug-testing program?

Drug testing is only one component of a comprehensive drug-free workplace program, which also includes a written policy that clearly outlines employer expectations regarding drug use; training for supervisors on the signs and symptoms of drug use and their role in enforcing the policy; education for employees about the dangers of drug use; and an Employee Assistance Program (EAP) to provide counseling and referral to employees struggling with drug problems. DOL's online Drug-Free Workplace Advisor helps employers develop customized drug-free workplace policies (that may or may not include drug testing) by reviewing the different components of a comprehensive policy and then generating a written policy statement based on the user's responses to pre-set questions and statements. (An organization's name and logo can be incorporated and further modifications to the statement made if desired.) If an organization already has a drug-free workplace policy in place, this tool can be used to ensure it addresses all necessary issues. Because it is important to understand and incorporate the various state and Federal regulations that may apply, it is also recommended that legal consultation be sought before commencing a drug testing program.

A comprehensive drug-free workplace program contributes to a workplace free of the health, safety and productivity hazards caused by employees' abuse of alcohol or drugs. By educating employees about the dangers of alcohol and drug abuse and encouraging individuals with related problems to seek help, employers can protect their businesses from such dangers, retain valuable employees and help play a part in making communities safer and healthier.

Other Drug-testing Resources:

In addition to DOL's Working Partners Web site, the following resources may be helpful to organizations implementing workplace drug testing.

- Drug and Alcohol Testing Industry Association (DATIA)
- Substance Abuse Program Administrators Association (SAPAA)
- U.S. Department of Transportation's (DOT) Office of Drug and Alcohol Policy and Compliance
- Substance Abuse and Mental Health Services Administration's (SAMHSA) Workplace Helpline
- American Association of Medical Review Officers (AAMRO)
- Employee Assistance Professionals Association (EAPA)

Online Resources

- Workdrugfree Oregon, An Oregon Business Plan Initiative, www.workdrugfreeoregon.org
- Working Partners, US Dept of Labor www.dol.gov/dol/workingpartners.htm
- Drug-free Workplace Program Builder: www.dol.gov/elaws/asp/drugfree/drugs/screen2.asp
- Employee Associate Professionals Association: www.eapassn.org
- GetFit – Workplace Health & Safety: <http://GetFit.SAMHSA.gov>
- National Clearinghouse for Alcohol & Drug Information: 1.800.729.6686 or www.health.org
- ONDCP Drug-Free Workplace: <http://whitehousedrugpolicy.gov/prevent/workplace>
- SAMHSA Workplace Helpline: 1-800-WORKPLACE or <http://workplace.samhsa.gov>
- SAMHSA Model Programs: <http://modelprograms.samhsa.gov>
- SAMHSA-Certified Drug Testing Labs: http://dwp.samhsa.gov/drugtesting/Level_1_Pages/Certified%20Labs.aspx